1		Hampstead Area Water Company
2		before the
3		New Hampshire Public Utilities Commission
4		DW 12-254
5		Direct Testimony of Stephen P. St. Cyr related to Temporary Rates
6	Q.	Please state your name and address.
7	A.	Stephen P. St. Cyr of Stephen P. St. Cyr & Associates, 17 Sky Oaks Drive,
8		Biddeford, Me. 04005.
9	Q.	Please state your present employment position and summarize your professional
10		and educational background.
11	A.	I am presently employed by St. Cyr & Associates, which primarily provides
12		accounting, management, regulatory and tax services. The Company devotes a
13		significant portion of the practice to serving utilities. The Company has a number
14		of regulated water and sewer utilities among its cliental. I have prepared and
15		presented a number of rate case filings before the New Hampshire Public Utilities
16		Commission ("PUC"). Prior to establishing St. Cyr & Associates, I worked in the
17		utility industry for 16 years, holding various managerial accounting and
18		regulatory positions. I have a Business Administration degree with a
19		concentration in accounting from Northeastern University in Boston, Ma. I
20		obtained my CPA certificate in Maryland.
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- 1 Q. Is St. Cyr & Associates presently providing services to Forest Edge Water
- 2 Company (ACompany@)?
- 3 A. Yes. St. Cyr & Associates assists the Company in its year end closing and
- 4 preparation of financial statement and tax returns. St. Cyr & Associates assists
- 5 the Company in various regulatory filings including financing of construction
- 6 projects and adjusting rates. It has been engaged to prepare the various revenue /
- 7 rates exhibits, supporting schedules and written testimony related to temporary
- 8 rates.
- 9 Q. What is the purpose of your testimony?
- 10 A. The purpose of my testimony is to support the Company's efforts to increase rates
- temporarily pending investigation and conclusion of the Company's request for
- permanent rates.
- Q. What is the Company requesting for an increase in permanent revenues?
- 14 A. The Company is requesting an increase in its annual revenue of \$8,056 or
- 15 41.40%.
- Q. What is the Company requesting for an increase in temporary revenues?
- 17 A. The Company is requesting a temporary increase in its annual revenue of \$3,998
- 18 or 20.54%.

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- 1 Q. What has the Company provided to support and justify the proposed increase in
- 2 temporary revenues?
- 3 A. The Company has modified its permanent rate case exhibits to support and justify
- 4 the proposed increase in temporary revenues.
- 5 Q. How has the Company modified its permanent rate case exhibits?
- 6 A. The Company has eliminated 3 proforma adjustments to expense and reduce the
- 7 related revenue requirement.
- 8 Q. What 3 proforma adjustments to expense were eliminated for temporary rate
- 9 purposes?
- 10 A. The Company eliminated the proforma adjustments related to legal expense of
- \$1,654, engineering expenses of \$1,842 and auditing expenses of \$500.
- 12 Q. Why did the Company eliminate these expenses for temporary rate purposes?
- 13 A. The Company eliminated these expenses because the legal and engineering costs
- were incurred in 2012 (after the test year) and the auditing expense has yet to be
- incurred.
- Q. With the elimination of these proforma adjustments to expense, what does that
- leave the Company with?
- 18 A. It leaves the Company with test year expenses adjusted for what the Company
- believes expenses will be for both temporary and permanent rates.

- 1 Q. Did the Company make any other adjustments?
- 2 A. No. The Company made no adjustments to rate base, except for the change in
- 3 cash working capital related to the change in operating expenses. As such, rate
- 4 base reflects the Company's actual 2011 financial results. The Company made no
- 5 adjustments to its rate of return. As such, the rate of return reflects the
- 6 Company's actual 2011 financial results.
- 7 Q. Finally, why is the proposed temporary increase necessary?
- 8 A. In 2011 (the test year) the Company's net loss was \$5,043. In 2012 the Company
- 9 anticipates another net loss not only due to normal and reoccurring expenses, but
- to additional expenses related to legal, engineering and auditing.
- 11 Q. Are you familiar with the temporary rate filing of the Company and with the
- various exhibits submitted as Schedules 1 through 4 inclusive, with related pages
- and attachments?
- 14 A. Yes, I am. The exhibits were prepared by me, utilizing the financial records of
- the Company with the assistance of Company personnel.
- 16 Q. What is the test year that the Company is using in this filing?
- 17 A. The Company is utilizing the twelve months ended December 31, 2011.
- 18 Q. Would you summarize the schedule entitled AComputation of Revenue
- Deficiency for the Test Year ended December 31, 2011@?

Yes. This schedule summarizes the supporting schedules. The actual revenue deficiency for the test period amounts to (\$5,201). It is based upon a 5 quarter average balance for 2011 of \$37,676 as summarized in Schedule 3. The Company is utilizing its actual rate of return of 7.57% for the actual test year. The actual rate of return of 7.57%, when multiplied by the rate base of \$37,676, results in an operating income requirement of \$2,852. As shown on Schedule 1, the actual net operating income for the test period was (\$2,349). The operating income requirement less the net operating income results in an operating income deficiency of (\$5,201). The tax effect on the operating income deficiency is \$0, resulting in a revenue deficiency of (\$5,201).

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The proforma revenue deficiency for the test year amounts to \$0. The Company made no adjustments to its rate base, except for the change in cash working capital related to the change in operating expenses. The Company made no adjustments to its rate of return. As such, the rate of return of 7.57%, when multiplied by the rate base of \$36,548, results in an operating income requirement of \$2,767. The Company increased its revenue by \$3,998 in order to allow the Company to recover its expenses and to earn a fair and reasonable return on its investment.

Q. Would you please summarize Schedule 1, AStatement of Income,@ for the twelve months ended December 31, 2011?

The first column (column b) of Schedule 1 shows the actual operating results of the Company from January 1, 2011 through December 31, 2011. The Company has filed its 2011 NHPUC Annual Report, which further supports the rate filing.

During the twelve months ended December 31, 2011, the Company operating revenues amounted to \$23,836, an increase of \$1,185 or 5%. The Company customer base has remained stable. The Company had 42 customers at December 31, 2011.

The Company=s operating expenses consists of operation and maintenance expenses, depreciation and taxes other than income. Total 2011 operating expenses amounted to \$26,185 a decrease of \$1,135 or 4%. Operation and maintenance expenses decreased \$1,841, primarily due to decreases in outside services, partially offset by an increase in maintenance and purchased power expenses.

The Company=s net operating income (loss) amounted to (\$2,349).

The Company reviewed a number of expense accounts in its preparation of the temporary rate filing. In its review, the Company determined that certain expenses needed to be adjusted in order to reflect what would be considered normal and reoccurring.

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1	Q.	Please explain each of the proforma adjustments made to revenue as shown on
2		Schedule 1, in the second column (column c) and further supported on Schedule
3		1A.
4	A.	The Company made two proforma adjustments to revenue.
5		Operating Revenues
6		1. Rate Case Surcharge
7		In 2011 operating revenues included the recovery of the difference between
8		temporary rates and permanent rates and rate case expenditures from DW 08-160
9		for 3 quarters. The proforma adjustment eliminates the revenue related to the
10		temporary / permanent difference and rate case expenditures.
11		2. Revenue
12		The proforma adjustment to revenue represents the additional revenue of \$3,998
13		needed to recover the anticipated expenses and to earn a reasonable return on its
14		rate base.
15		The total proforma adjustment to revenue amounts to (\$377).
16	Q.	Did the Company make any proforma adjustments to expenses?
17	A.	Yes. The Company made a number of proforma adjustments to expenses as
18		follows:
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Operating Expenses

3. Purchased Power

In 2011 the test year had 13 months of purchase power expenses. As such, the Company has adjusted test year purchased power expenses by reducing purchased power for \$252 for the additional month.

4. Maintenance of Structures

In 2011 the Company made various repairs to its pumping structures including patching, repairing and stuccoing water tank block building. Its total expenses were \$3,020. The Company acknowledges that these specific expenses are of a one time nature, but believes that there has to be some dollars in rates to support maintenance of the buildings. As such, it believes that \$1,007 (\$3,020 / 3 years) is an appropriate annual amount.

5. Outside Services – Management, Bookkeeping and Accounting

In 2011 the Company incurred \$3,936 and \$4,164 for management / bookkeeping and accounting, respectively. Of the \$4,164 of accounting expenses, certain expenses amounting to \$1,183 were related to seeking a rate increase for the management / bookkeeping costs and extension of time to seek the previously approved step increase. As such, the Company has reduced its Outside Services by \$1,183. Please note that the Company will seek the recovery of the \$1,183 as part of rate case expenditures.

1	6. Outside Services – Legal Expenses
2	The Company eliminated this proforma adjustment for temporary rate purposes.
3	7. Outside Services – Mapping Expense
4	The Company eliminated this proforma adjustment for temporary rate purposes.
5	8. <u>Outside Services – Audit</u>
6	The Company eliminated this proforma adjustment for temporary rate purposes.
7	9. <u>Franchise Requirements</u>
8	In 2011 the Company incurred a late fee of \$50 on its 2011 Annual Report filed
9	with the Corporate Division of the Department of State. As such, the Company is
10	eliminating the late fee from test year expenses.
11	10. Regulatory Commission Expenses
12	In 2011 the Company charged regulatory commission expenses \$1,995 for
13	approved rate case expenditures from DW 08-160. As such, the Company is
14	eliminating the rate case expenditures from the test year.
15	The Company made no adjustments to depreciation and taxes other than
16	income. The Company incurred no federal income or state business taxes.
17	The total proforma adjustments to operating expenses amount to (\$5,493).
18	The Company did review a number of other operating expenses, but decided that
19	the expenses are reasonable and reoccurring, and provide a proper basis in which
20	to establish temporary rates.

- 1 Q. Does column d of Schedule 1 represent the sum of the actual test year amounts
- 2 (column b) plus the proforma adjustments (column c)?
- 3 A. Yes it does.
- 4 Q. Does column e and f represent the revenue and expenses for the twelve months
- 5 ended December 31, 2010 and 2009, respectively?
- 6 A. Yes it does.

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- 7 Q. Would you please explain Schedule 2 entitled ABalance Sheet@?
- 8 A. Yes. This schedule shows the year end balances reflected on the balance sheets of
- 9 the Company for 2011, 2010 and 2009.

Utility Plant consists of 2 wells, 3 pump houses, 2 tanks, mains and
service lines. The Company has no customer meters. At December 31, 2011 the
Company had utility plant of \$63,015. During 2011 the Company added no new

plant to the water system. It's total assets amounted to \$45,393.

The Company=s Equity Capital consists of \$107,677 of other paid in capital and retained earnings of (\$109,400), resulting in negative total capital of (\$1,723). The Joseph E. Sullivan Revocable Trust of 1998 is the sole shareholder. The Company's other long term debt outstanding amounts to \$35,608. The Kearsarge Building Company, a related party, holds the debt. The Company has \$10,566 of miscellaneous current and accrued liabilities, most of which is unpaid bookkeeping and management costs. Total liabilities and equity amount to \$45,393.

- 1 Q. Would you please explain Schedule 3 entitled ARate Base@?
- 2 A. Columns (b) (f) show the actual balances of the rate base items as per the
- Company's general ledger. Column (g) shows the actual 5 quarter average
- 4 balances, except for cash working capital, which reflects the cash working capital
- for 2011. Column (h) shows the 2011 proforma adjustments. Column (i) shows

The rate base consists of Utility Plant, less Accumulated Depreciation,

6 the proforma 2011 balances.

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8 plus Cash Working Capital, Material & Supplies and Prepayments. The actual 5 9 quarter average rate base amounts to \$37,676. The Company made no 10 adjustments to rate base, except for the change in cash working capital related to 11 the change in operating expenses. The adjustment to cash working capital 12 amounts to (\$1,129). Working capital is determined by utilizing a percentage that 13 represents the lag between the time in which the Company bills its customers and 14 receives the cash from such billing and the time that it pays for expenses to 15 provide services. It is derived by applying 75/365 days or 20.55% to operating 16 expenses. The computation of working capital is shown on schedule 3B. The 17 proforma adjustments result in a cash working capital of \$3,550.

- Q. Would you please explain Schedule 4 entitled ARate of Return Information@?
- 19 A. The Company's overall rates of return are 7.57% and 7.57% for 2011 actual and 20 2011 proformed, respectively. It is derived from the weighted average cost rates
- 21 associated with actual and proformed long term debt and equity. The Company=s

capital structure consists of Equity and Debt Capital. The Company has no short

2 term debt. Its Actual Equity Capital consists of \$107,677 of Other Paid in Capital

and Retained Earnings of (\$109,400), resulting in negative total capital of

4 (\$1,723). The Company has \$35,608 of long term debt at year end. The

5 Company made no adjustments to the capital structure.

6 Q. Would you please explain Long Term Debt and the related cost of debt. At

12/31/11 the Company owes Kearsarge Building Company, a related party,

8 \$35,608. The loan has a 20 year term with an interest rate of 7%. The Company

9 made no adjustments to the debt and its related costs.

10 Q. What is the Company using for the cost of common equity?

11 A. The Company is using the PUC determined cost of common equity of 9.75%.

12 Q. Please explain the Report of Proposed Rate Changes in the temporary rate filing.

13 A. The Report of Proposed Rate Changes shows the rate class, the effect of the

revenue change, the number of customers, the authorized present revenue, the

proposed revenue, the proposed change amount and percentage. The proposed

change amount is \$3,998 or 20.54%. On a per customer basis, the quarterly

charge will increase \$23.80, from \$115.84 to \$139.64.

18 Q. Is the Company proposing to change the rate design?

19 A. No. The Company has applied the proposed rate increase to all its customers.

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- 1 Q. Is there anything else that you would like to discuss?
- 2 A. Yes, the Company has engaged the services of Stephen P. St. Cyr & Assoc. The
- Company has agreed to an hourly fee of \$115.00 (plus out of pocket costs) for
- 4 work performed in preparation of the temporary rate filing and pursuance of the
- 5 temporary rate increase during the rate proceeding. The Company also utilized
- 6 the services, i.e., management, bookkeeping, etc., of its affiliate, Atlantic
- 7 Operating and Management Corp. in the preparation of the rate filing and
- 8 anticipates using such services throughout the rate proceeding. The Company
- 9 will make every effort to minimize its rate case expenses.
- 10 Q. Would you please summarize what the Company is requesting for temporary
- 11 revenues?
- 12 A. Yes, the Company is requesting a temporary revenue increase of \$3,998, effective
- October 1, 2012. The temporary revenue increase of \$3,998 enables the
- 14 Company to earn a 7.57% proforma rate of return on its investment, reflected in a
- proforma rate base of \$36,548. The proposed temporary quarterly amount for a
- 16 customer will increase from \$115.84 to \$139.64, an increase of \$23.80 or 20.54%.
- 17 Q. Does this conclude your testimony?
- 18 A. Yes.